
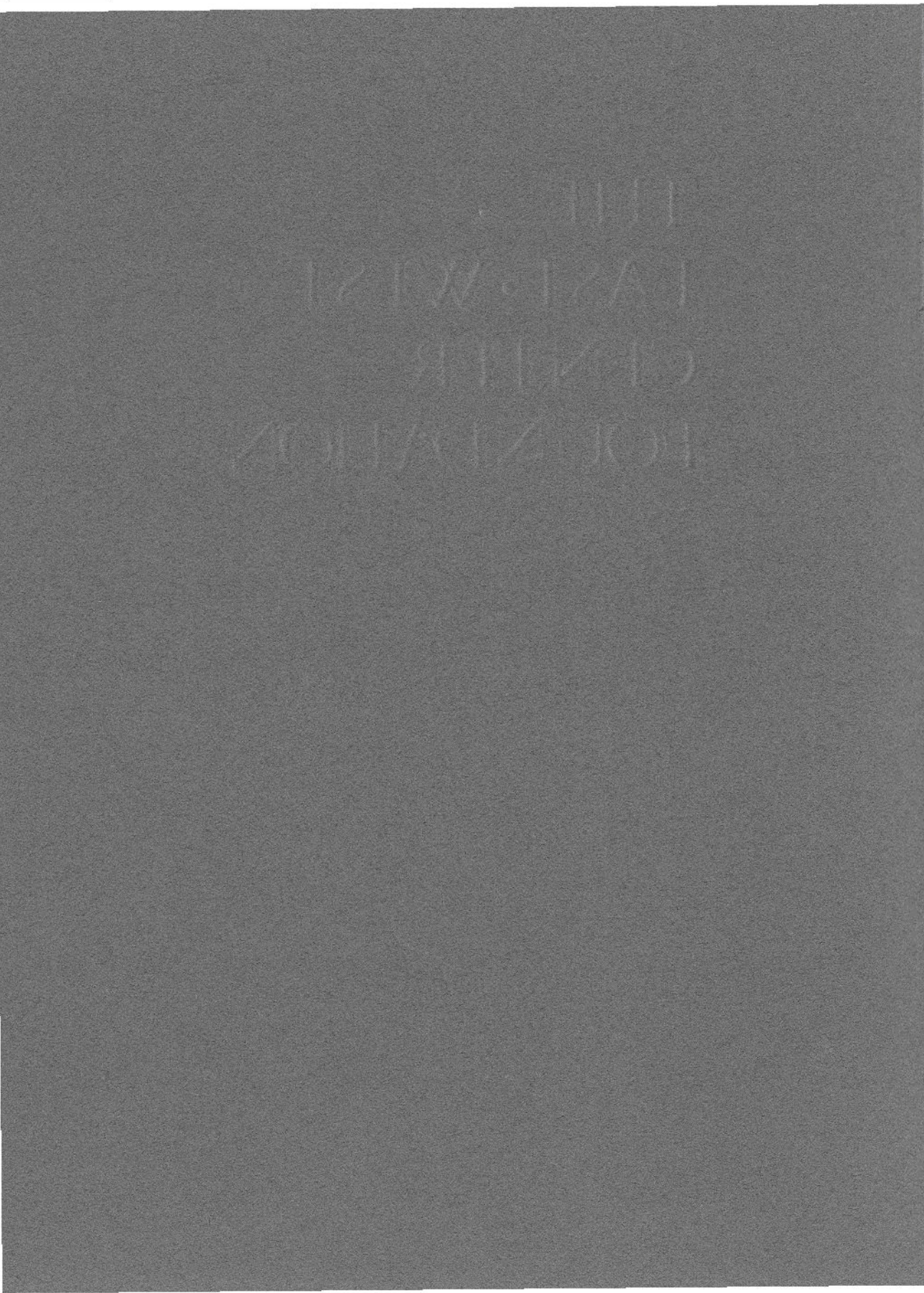

THE
EAST·WEST
CENTER
FOUNDATION

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“We seek nothing less than
to become the leading
center of excellence in
bridging the gaps between
East and West.”



Victor Hao Li

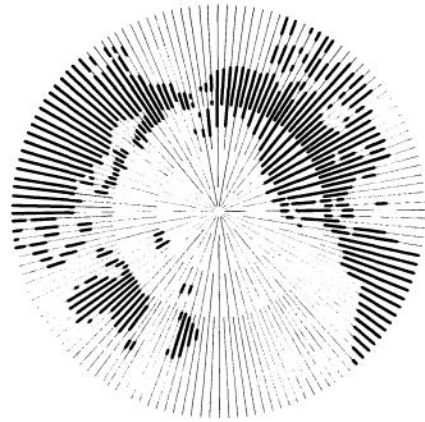


The Promise

This is an exciting time for the East-West Center, as it is for the nations of Asia and the Pacific. For twenty-five years, the East-West Center has served as a bridge between East and West, bringing together scholars and students, government officials and business executives, policymakers and researchers from the countries of Asia, the Pacific, and the United States.

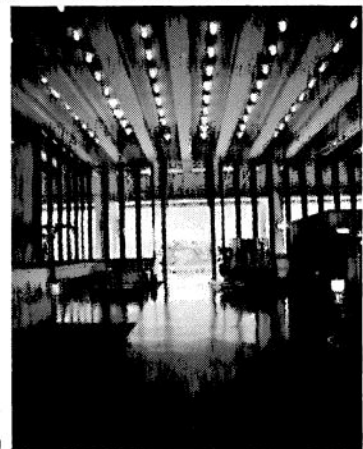
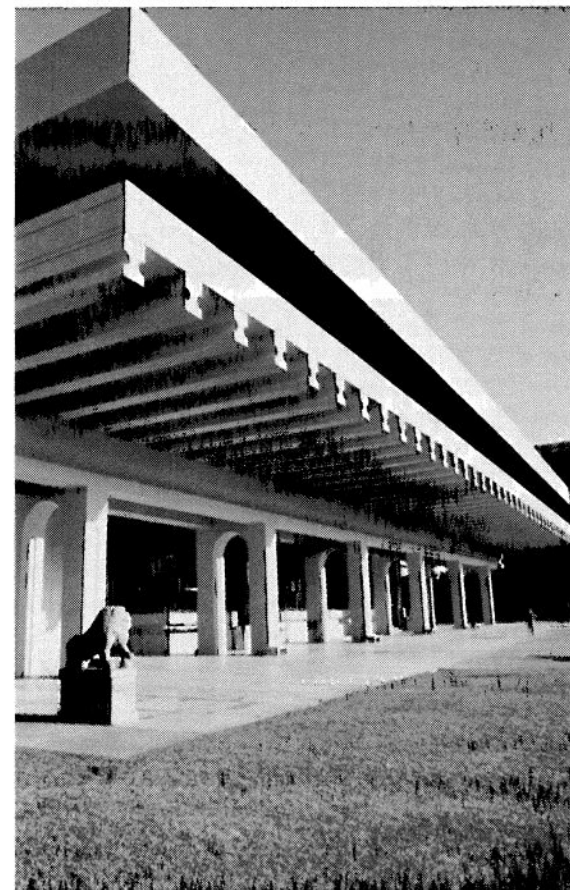
Through participation in Center conferences, studies, and research programs, Americans and Asians grow to understand each other better. Together, they build a better base of knowledge from which to address the critical issues facing the region—as nations seek to solve long-standing problems of population, resources, the environment, communication, and economic development.

This booklet describes the East-West Center Foundation, which has been established to broaden the base of the Center's financial support. The East-West Center aspires to become known throughout the world for the excellence of its research, its distinctive collaborative approach, its unique ability to bring people



together, and its commitment to improving understanding between East and West.

To achieve these broad objectives, the Center is building on its strengths—carefully selecting activities that augment existing programs of research and scholarly exchange. By their nature, these new activities are experimental, innovative, untested; and they require independent sources of funding.

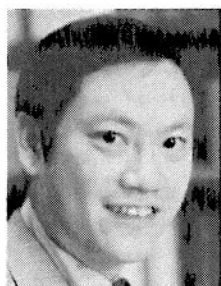


Jefferson Hall on the East-West Center campus is a symbol of the Center's unique ability to bring people together. The building, designed by architect I.M. Pei, contains an international conference center.

The East-West Center Foundation

The East-West Center Foundation is a private, tax-exempt corporation, incorporated in the state of Hawaii. The purpose of the Foundation is to raise funds from private sources in the United States and Asia in support of the East-West Center's programs.

The East-West Center Foundation's International Board of Directors draws on distinguished leaders from the United States and countries of Asia and the Pacific—from business, public service, and the humanities—who share the vision and commitment of the East-West Center.

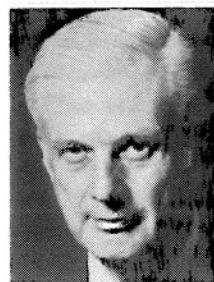


Victor Hao Li, president of the East-West Center, also serves as president of the East-West Center Foundation. Li was Lewis Talbot and Nadine Hearn Shelton Professor of International Legal Studies at Stanford University before becoming the Center's president in 1981. He was born in China and came to the United States in 1947. He received a mathematics degree from Columbia University and a doctorate in jurisprudence at Columbia Law School. He also holds LL.M and S.J.D. degrees from Harvard Law

School. Li has taught law at Columbia, the University of Michigan, and Stanford Law School. At Stanford, he was director of the Center of East Asian Studies. Li has also served as a consultant for the U.S. Senate Committee on Foreign Relations. He is internationally known for his research and writing on China's legal system and foreign trade practices.

The board meets annually in Honolulu to review the Foundation's progress in meeting its goal of increased financial support from the private sector. By law, three members of the International Foundation Board are drawn from the East-West Center's Board of Governors, and the president of the Center is an ex-officio member of the Foundation Board. The remaining Foundation directors are elected by the Board of Directors.

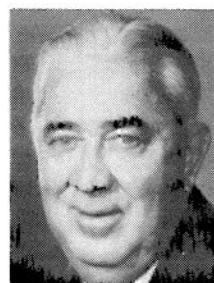
Board of Directors



Herbert C. Cornuelle serves as chairman of the East-West Center Foundation International Board of Directors. President of the Dillingham Corporation from 1971-81, he is chairman of the Campbell Estate Board of Trustees in Hawaii. He served on the East-West Center Board of Governors from 1975-84. Cornuelle graduated from Occidental College and was a Sloan Fellow in graduate studies at

the University of Denver. He has served as executive vice president of the Foundation for Economic Education in New York, president and director of Dole Company, and president and director of United Fruit Company. Cornuelle serves as a director of Aloha Airlines, Bancorp Hawaii, Bank of Hawaii, Crown Zellerbach Corp., H & H Oil Tool Co., and Hawaiian Telephone Company. He is also chairman of

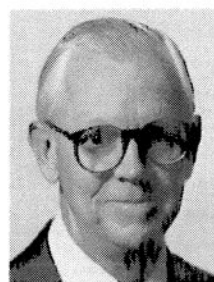
the Hawaii Business Roundtable, director of the Economic Development Corp. of Honolulu, a board member of The Asia Foundation and Japan-America Institute of Management Science, and a member of Japan-Hawaii Economic Council and Judicial Council of Hawaii, among other civic, business, and educational affiliations. He formerly served as chairman of the University of Hawaii Board of Regents.



John D. Bellinger is chairman, president, chief executive officer, and director of First Hawaiian, Inc. He is also chairman, chief executive officer, and director of First Hawaiian Bank and Hawaii Thrift & Loan, Inc., and chairman and director of First Hawaiian Leasing, Inc.

Bellinger was born in Honolulu and attended the University of Hawaii. His board directorships include Alexander & Baldwin, Matson Navigation Co., Aloha Airlines, Halekulani Corp., and Hawaiian Telephone Co. He is Hawaii chairman of the Japan-Hawaii Economic Council, and a trustee of the

Japan-America Institute of Management Science, Punahou School, The Oceanic Institute, and Francis H. I. Brown Foundation. Bellinger has received many prestigious awards for his involvement in community and business affairs.



Kenneth F. Brown, an architect in Hawaii, has been a member of the East-West Center Board of Governors since 1983. He is chairman of the board of Honolulu Television and Communications Corp., and president of

Mauna Lani Resort, Inc. Born in Honolulu, Brown received his degree in architecture from Princeton University. He is a director of Amfac Inc., Hawaiian Airlines, Emerald Hotels Corp., Pan-Pacific Development Co., and Tongg Publishing Co. Brown is chairman of the Hawaii Community Development

Authority, a director of Queen's Medical Center, and a trustee of Bishop Museum and the Japan-America Society. He served in the Hawaii State Senate from 1968-74 and is active in community organizations.



Kenneth F. C. Char, with Aloha Airlines from 1959-81, was the company's president from 1965-77 and vice chairman from 1977-81. He served as president of the Hawaii Visitors Bureau from 1981-84, and is currently a visiting scholar at the John King Fairbank Center for Asian Research at Harvard University. He has been a member of the East-West

Center Board of Governors since 1975, serving as chairman from 1979-84. Born in Honolulu, Char attended the University of Hawaii and received a law degree from the University of Pennsylvania. He was director of business research for Castle & Cooke from 1951-59. He serves as a director of United Micronesian Development Association and Grand

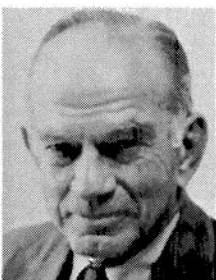
Pacific Life Insurance Co., and has been vice president and director of Air Micronesia. In community affairs, his affiliations include chairman of the Advisory Board of the University of Hawaii School of Travel Industry Management, chairman of the Governor's Advisory Council on China Affairs, and chairman of the Japan-Hawaii Economic Council's Tourism Committee



George J. Fukunaga is chairman and chief executive officer of Servco Pacific Inc., Hawaii. With the company since 1948, he is chairman and director of several affiliated corporations with operations in Hawaii, Guam, and Micronesia. Born in Honolulu, Fukunaga graduated from the University of

Hawaii. He serves as a director of American Trust Co. of Hawaii, Island Insurance, and Hawaiian Pacific Resorts. His business association memberships include being director and vice president of the Chamber of Commerce of Hawaii, director and past president of the Honolulu Japanese Chamber of Commerce, and

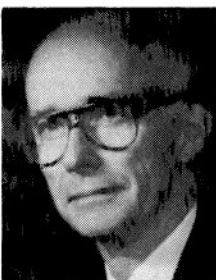
member of the Japan-Hawaii Economic Council. He is active in community organizations, is a board member of Hawaii Pacific College and the Japan-U.S. Society, and serves on the Fukunaga Scholarship Foundation and the University of Hawaii Foundation.



J. William Fulbright, United States senator from Arkansas from 1945-74, is internationally known for his Senate sponsorship of the Fulbright exchange-of-scholars program. He is now with the law firm of Hogan & Hartson in Washington, D.C. Fulbright was a founding member of the East-West Center Board of Governors in 1975 and served the maximum nine years. He was chairman of the Senate

Committee on Foreign Relations from 1959-74 and chairman of the Committee on Banking and Currency from 1955-59. Fulbright graduated from the University of Arkansas and received B.A. and M.A. degrees as a Rhodes Scholar at Oxford University. His law degree was earned with distinction from George Washington University Law School. He joined the law faculty at the University of Arkansas in

1936 and was named president of the University in 1939. In 1942, Arkansas voters elected him to the U.S. House of Representatives. Fulbright is a director of Youth for Understanding and of Meridian House, International. He has received awards and decorations from several foreign governments and holds honorary degrees from 30 universities and colleges in the U.S. and abroad.



James F. Gary is chairman of Pacific Resources Inc., Hawaii, and its principal operating subsidiaries. He joined Honolulu Gas Co. as president in 1967, reorganized the company as Pacific Resources Inc., and guided the firm to a substantial growth in revenues. A graduate of Haverford

College in Pennsylvania, Gary is a member of the National Petroleum Council and is active in many U.S. and international energy associations. He is a board member of Bank of Hawaii, Bancorp Hawaii, Brewer Pacific Agronomics, Castle & Cooke, and Airborne Freight Corp. and

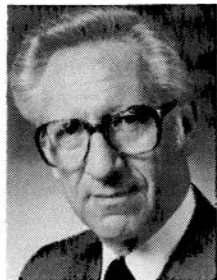
Washington Energy Company in Seattle. Gary is a member of the University of Hawaii Board of Regents and a past chairman of the Chamber of Commerce of Hawaii, among his many community affiliations.



Keiji Kawakami, active on federal and state boards dealing with international business and cultural affairs, is president of Iolani Sportswear, Ltd., Hawaii. He has been a member of the East-West Center Board of Governors since 1982. Kawakami studied at the

University of Hawaii and New York University, and is a retired trustee of the University of Hawaii Foundation. He is a director of Bancorp Hawaii, and was on the board of the Dillingham Corporation. His community involvement includes the Japan-Hawaii Economic Council, the Governor's Advisory Committee for China Affairs,

and the U.S. State Department's Advisory Committee on Voluntary Foreign Aid. He was co-chairman of the Pacific Basin Development Conference in 1979 and is chairman of that organization's Private Sector Advisory Council.



William F. Kieschnick is president and chief executive officer of Atlantic Richfield Company in Los Angeles. He joined the firm in 1947 after earning a chemical engineering degree from Rice University. Kieschnick began his career with Atlantic Richfield in a production research position. He was elected a vice president in 1966,

executive vice president and director in 1973, vice chairman of the board in 1979, president in 1981, and chief executive officer in 1982. Kieschnick is a trustee of the California Institute of Technology and a member of the Board of Governors of Rice University. He is a trustee of the Aspen Institute for Humanistic Studies, a

director of the American Federation for Aging Research, and was a member of the advisory committee of the White House Conference on Aging. His civic activities include being president of the Board of Trustees of the Museum of Contemporary Art and serving on the Board of Performing Arts Council of the Los Angeles Music Center.



Henry Luce III is president of the Henry Luce Foundation in New York City and has been a member of Time, Inc.'s Board of Directors since 1967. Luce, whose father was founder and editor-in-chief of Time, Inc., was with the company from 1951-81, serving as vice president for corporate planning for eight years. He began as a *Time*

correspondent in Washington, DC, went to London as bureau chief for Time-Life News Service in 1966, became publisher of *Fortune* in 1968, and served as a trustee of Princeton Theological Seminary, College of Wooster, Skowhegan School of Painting and Sculpture, Pan American Development Foundation, Yale-China

Association, Center of Theological Inquiry, and Eisenhower Exchange Fellowships. He is a member of the American Council for United Nations University and the Andrew Cordier Fellows of Columbia University's School of International Affairs, and a past chairman of the board of the China Institute in America.



James B. Pearson, United States senator from Kansas from 1962-78, is with the Washington, D.C., law firm of LeBoeuf, Lamb, Leiby & MacRae. He has been a member of the East-West Center Board of Governors since 1983 and serves as the board's vice chairman and chairman of the executive

committee. Pearson served on the Senate Committee on Commerce, Science and Transportation, the Committee on Foreign Relations, the Select Committee on Intelligence, and the National Transportation Policy Study Commission. He also served for two terms as a United Nations delegate. Pearson studied at Duke University

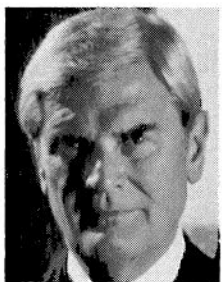
and Lynchburg College, and received his law degree from the University of Virginia. He helped establish the Pearson Fellowship Program which places U.S. State Department personnel on temporary assignments with state and local governments. Pearson is on the Board of Editors of the *National Law Journal*.



Jack C. Tang of Hong Kong is chairman and managing director of South Sea Textile Manufacturing Co., its subsidiaries, and associated companies. Born in Shanghai, and educated in the United States as an American citizen, Tang graduated from the Massachusetts Institute of Technology and earned a master of business administration degree from Harvard University. In 1955 he joined

his father, a founder of Hong Kong's textile industry, at South Sea Textile Manufacturing. Tang is a director of Orient Overseas (Holdings) Ltd. and the HongKong and Shanghai Banking Corporation. He is the first Chinese chairman of the Hong Kong General Chamber of Commerce, a past vice president and governor of the American Chamber of Commerce, and a member of several Hong

Kong business associations. He is a member of the Board of Governors of Hong Kong Polytechnic, advisory board of Lingnan Institute of Business Administration at the Chinese University of Hong Kong, and the MIT corporation development committee. Tang holds the honorary title of Officer of the Order of the British Empire.



G. Robert Truex, Jr. is chairman and chief executive officer of Rainier Bancorporation and Rainier National Bank of Seattle, Washington. He held executive positions at Irving Trust Company from 1949-66 and Bank of America from 1966-73 before joining Rainier. He is a director of

Pan American World Airways, National Airlines, INA Life Insurance Co. of New York, Private Export Funding Corp., and Universal Furniture Ltd. of Hong Kong. Truex, who graduated from Rutgers University, is a former regent and current trustee of Seattle University, and chairman of the advisory board of the University of

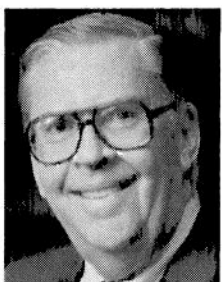
Washington's Graduate School of Business Administration. He is involved in many professional and civic activities, including the United Way, the Chamber of Commerce, and the Pacific Rim Bankers Program.



Chee-Chen Tung, of Hong Kong and New York, is chairman of American Asian Bank and head of Maritime Industries Agencies. He holds degrees from the University of Liverpool and Massachusetts Institute of Technology. Tung is also chairman of the

Institute for Shipboard Education, vice chairman of Orient Overseas (Holdings) Ltd., and director of the Steamship Mutual Underwriting Association (Bermuda) Ltd., Dart-ML Ltd., Furness Withy & Co., Global Union Bank, and Seapac Services. He is a member of the American Bureau of

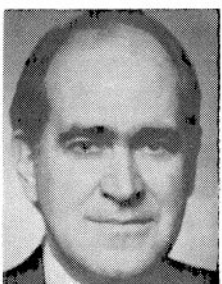
Shipping Board of Managers, Lloyds Register of Shipping American Committee, Seamen's Church Institute Board of Managers, and Institute of Chinese Engineers.



Henry A. Walker, Jr. is chairman and director of Amfac, Inc. Born in Honolulu, Walker attended Harvard University and Columbia University School of Business. He joined Amfac in 1947 as a trainee and advanced through the company. He served as president and

chief executive officer from 1967-74, became a director in 1968, was elected chairman and CEO from 1974-78, and was chairman, president, and CEO from 1978-83. Walker is a director of Hawaiian Trust Co., Hawaiian Telephone Co., California & Hawaiian Sugar Co., BanCal Tri-State Corp., The Bank of

California, and Gulf + Western Industries. He also serves on the boards of Hawaii Public Radio and Hawaii Maritime and in many other community service roles.

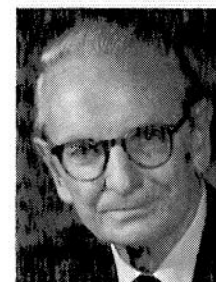


Ian R. Wilson, a business executive with broad experience, served as president, chief executive officer, and director of Castle & Cooke, Inc., of San Francisco from 1983-84. He has had 25 years of service with the Coca Cola Company. Born in South Africa and a citizen of Canada, Wilson attended Hilton College, the University of Natal in Johannesburg, and

Harvard Business School. His association with Coca-Cola began at Coca-Cola Export Corp., Johannesburg, from 1956-74. He joined Coca-Cola Ltd. in Toronto in 1974 as president and chief executive officer (1974-76) and chairman of the board and director (1976-81). From 1976-81 he was in Atlanta with Coca-Cola Export Corp. as president of the Pacific group and director, and was concurrently with Coca-Cola Co. of Atlanta as

executive vice president (1976-79) and vice chairman (1979-81). He had an investment consulting business in New York from 1981-83. Wilson serves as a director of Astrop Advisory Corp., GP Technologies Inc., Bay Area Council Inc., Wilson Bottling Corp., Crown Zellerbach, A&W Brands Inc., Revlon Inc., and the Asia Society.

Senior Counselor



Laurance S. Rockefeller of New York City serves as the first senior counselor to the East-West Center Foundation. A philanthropic business executive and conservationist, he was chairman of Rockefeller Center Inc. from 1953-56 and 1958-66, and a director from 1936-78; president and chairman of Rockefeller Brothers Fund from 1958-80, vice chairman from 1980-82, and now advisory trustee; and chairman of several resort development and management corporations.

Rockefeller has had a lifelong interest in conservation and outdoor recreation. He established and was president of the American Conservation Association, has spearheaded many environmental projects as president of Jackson Hole Preserve Inc., and donated land to help establish the Virgin Islands National Park. He was a member of the Palisades Interstate Park Commission from 1939-1978, serving as president from 1970-77, and was chairman of the Hudson River Valley Commission from 1965-66. He headed the Outdoor Recreation Resources Review Commission under President Eisenhower, and was chairman of the White House Conference on Natural Beauty in 1965. He has chaired presidential "Citizens' Advisory Committees" on recreation and natural beauty from 1966-68 and on environmental quality from 1969-73. He has been a trustee of the New York Zoological Society since 1935, serving as chairman

from 1970-75 and now as honorary chairman.

Rockefeller has been a leader in supporting cancer research, education and training, and improved care of cancer patients. He joined the Board of Managers of Memorial Hospital for Cancer and Allied Diseases in 1947, becoming president in 1950, became a director of the Sloan-Kettering Institute for Cancer Research in 1949, and served as chairman of the Memorial Sloan-Kettering Cancer Center from 1960-82 and is now honorary chairman.

Rockefeller is an alumnus and a trustee emeritus of Princeton University. He was a director of Eastern Airlines from 1938-60 and 1977-81, and now serves as advisory director. He has served as a director, trustee, or officer with many business enterprises, foundations, and organizations. He has received many awards and honors from the U.S. and foreign governments, conservation groups, and colleges and universities.

The East-West Center

The East-West Center is a unique international educational institution where people from the United States, Asia, and the Pacific work together to study social, economic, and cultural issues.

The Center's interests cut across the traditional academic disciplines, drawing together specialists from many different fields of study. Much of the Center's work has practical application to both the private and public sectors in the countries of Asia and the Pacific.

Americans and Asians collaborate at the Center, learning from each other, together defining the problems to be examined, devising the approaches, carrying out the work, and disseminating the results. "The Center regards this manner of scholarly interchange as a resource that contributes in vital, peaceable ways to our national capacity," President Victor Li has reported to the U.S. Congress.

The Center also is proud of the role it plays in serving the needs of Asian institutions, helping to build networks of professionals from different countries working on similar problems. It also acts as a forum for the discussion of major international issues. Its conferences bring together people from many different nations and walks of life.



East-West Center President Victor Hao Li with Chinese Premier Zhao Ziyang during the Premier's visit to the Center in 1984.

Each year, more than 2,000 researchers, scholars, business leaders, and government officials receive East-West Center grants for study, training, and research, joining the Center's international staff. In its first quarter century, 33,000 men and women have participated in Center activities—two-thirds from the Asian-Pacific region and one-third from the United States.

East-West Center alumni include heads of government, members of parliament, leaders of business, education, journalism, and the arts, as well as thousands more who embody the experience and creativity of many different nations and cultures.

East-West Center research takes place in four institutes and a program that specializes in the Pacific islands.

The Institute of Culture and Communication examines the visual and performing arts and humanities, and topics of interpersonal and mass communication.

The Environment and Policy Institute focuses on the wise use and management of natural resources.

The Population Institute studies demographic characteristics and trends. It examines such demographic issues as migration, urbanization, and social dislocation.

The Resource Systems Institute studies energy supply and demand, raw materials potential, development policy, international monetary practices, trade, and resource management.

The Pacific Islands Development Program conducts research on specific issues that are identified by an eight-member advisory panel of Pacific island leaders; for example, research includes: stimulating indigenous businesses in Pacific island nations; helping governments cope with natural disasters experienced by Pacific islands.

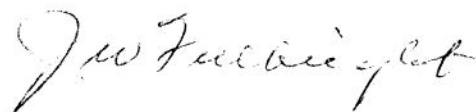
The East-West Center is located in Honolulu, Hawaii, adjacent to the University of Hawaii at Manoa.

The Center's 21-acre campus includes a modern 300-room office building with research libraries and seminar rooms, an international conference center, and three residence halls for up to 600 participants.

The East-West Center was established in 1960 by the U.S. Congress. Since 1975, it has operated as a nonprofit educational institution. Membership on its international Board of Governors is by appointment; one-third of the members from Asian and Pacific island countries, who are elected by other members of the Board, one-third appointed by the Governor of Hawaii, and one-third appointed by the Secretary of State of the United States.

The Center receives its financial support primarily from an annual appropriation by the United States Congress. Contributions from governments and agencies in the Asia-Pacific region are a small, but growing portion of the Center's total operating funds.

“Our goal is to put this
institution on a sounder
financial and philosophical
basis by increasing the
share of support coming
from the private sector.”



J. William Fulbright



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